

SOLAPUR UNIVERSITY, SOLAPUR
Diploma in Business Management (DBM)
Choice Based Credit System (CBCS)
Semester Pattern Syllabus

New structure for the Diploma in Business Management

(w. e. f. June 2016)

Name of the course: - Diploma in Business Management (DBM)

Objective: - The objective of the Diploma course will be, to provide opportunity for Promotion and efficient work to graduates, employees, diploma holders in both private And public sector organisations..

Eligibility for Admission: -

Every candidate seeking admission to the Diploma Course in Business

Management, shall have taken the Bachelors degree in any Faculty of the Solapur University or any other university course equivalent there to or any diploma holder

(3 years duration) awarded and recognized by the Maharashtra Board of Technical Education or any state Board Technical Education as equivalent there to .or who has Passed D.Pharm. Under 10+2+2 pattern or equivalent there to.

The students pursuing Master Degree course of this university are also eligible for Admission.

Admission process: The institutes have to decide the admission process. The

Admission should be strictly on merit basis.

Intake of the course: 60 students

Structure of the course: -

The course will have Two Semesters, each semester consisting six papers each

Following are the Theory papers.

Semester I

Sr. NO	Name of the Subject	L.	Credits	Uni. Exam Mark	Int. Exam Mark	Total Mark
1	Principles of Management	04	4	70	30	100
2	Business Environment	04	4	70	30	100
3	Financial and Cost Accounting	04	4	70	30	100
4	Business Communication	04	4	70	30	100
5	Business Research	04	4	70	30	100
6	International Business	04	4	70	30	100
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Semester II

SR. NO	Name of the Subject	L.	Credits	Uni. Exam Mark	Int. Exam Mark	Total Mark
1	Marketing Management	04	4	70	30	100
2	Human Resource Management	04	4	70	30	100
3	Production Management	04	4	70	30	100
4	Financial Management	04	4	70	30	100
5	Organisational Behaviour	04	4	70	30	100
6	Project Report and Viva	04	4	50	50	100
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Internal Exam for each external paper is of 20 marks

Division of 20 marks is as follows

Attendance & Active participation		5 marks
Class Assignment	2	10 marks
Mid Test		5 marks
Seminar		10 marks

30 marks

The Internal Guide will evaluate the project work out of 50 marks & VIVA VOCE examination will be of 50 Marks. The VIVA VOCE will be conducted by Committee appointed by The University. The Committee will consist of 2 members.

There will be university examination at the end of every semester of the year.

Nature of Exam & Standard of passing: . Medium of instruction shall be English. Question paper and answer papers should be only in English language.

2. University examination shall be of 70 marks for each subject.

The written examination will be 2 and half hours duration for each paper.

A candidate must get minimum 40 Marks in all papers, subject to the following Condition.

(a) The minimum standard of passing in each paper shall be 40 marks provided that Candidate gets at least 40% i.e. 28 out of 70 marks in University examination and 40% i.e. 12 marks out of 20 marks in the Internal Assessment. For passing in the case of Project Report and Viva Voce examination, a candidate shall have to be obtain minimum 20 out of 50 marks in the Viva-voce examination subject

Percentage of mark	Division of Class
40% but less than 50%	Pass Class
50% but less than 60%	Second Class
60% but less than 70%	First Class
70% & above	First Class with Distinction

Backlog: -

The student will be allowed to carry backlog of all subjects from 1st Semester to 2nd Semester only.

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Semester Pattern Syllabus
Class – D.B.M. Sem-I
Semester System
Name of the paper - Principles of Management
Paper No. : 1

Total Marks – 100

University Exam.70

Internal Assessment – 30

Objective – To develop the basic understanding of concepts and functions of management.

Unit No.	Name of the topic	Details	No.of Periods
1	Introduction to Management	Meaning , Functions , different schools of thoughts- scientific, Administrative , Human Relation ,Quantitative. Levels of Management.	5
2	Planning	Concept , Need and Importance of Business Planning , Planning needs in changing business situations, Planning of Business Risk, Types of plans . Planning Process – Statement of Problem, determination of alternatives , collection of data , analysis , Decision on Action and execution.	10
3	Organising	Nature of internal organisinsation of business enterprise, formal and informal organisation. Principles of organisation. S Grouping & activities. Typical pattern of groupin g by products, services, location, customers, processes functions and time. S Concept of authority and responsibility, delegation of authority , Line and Staff authority, line and staff relation.	12
4	Motivation	Financial and Non Financial Incentives, Theories of motivation – Maslow's Hierarchy of Needs Theory, Herzberg's Two factor Theory, McGregor's Theory X and Theory Y, Theory Z by Ouchi	10
5	Leadership	Nature , style,(Autocratic , Free rein and Participative), traits and attributes of a leader, leadership in a chaining environment , Cutting edge approach to Leadership- Transformational-Transactional Leadership, Charismatic – Visionary Leadership and Team Leadership	13
6	Control	S Concept of managerial control, Steps in controlling, .Organisational Performance, tools for monitoring and measuring organisational performance	10

Recommended Books

- 1 Peter F. Drucker Practice of Management -Pen Books Ltd.
- 2 Sherlekar & Sherlekar Principles of Business Management, Himalaya Publishing House.
- 3 Jams Stoner, Freeman, Gilbert Management, Pearson Education.
- 4 Srinivasan & Chunawadlla Management of principles & practice Himalaya Publishing House.
- 5 Burton, Thakur Management Today, Principles & Practice Tata McGrawHill Publication
- 6 K Ashwatgappa Principles of Management

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Semester Pattern Syllabus

Class – D.B.M. Sem-I

Semester System

Name of the paper - Business Environment

Paper No. : 2

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objective – To create the awareness about emerging issues in the business environment.

Unit No.	Name of the topic	Details	No.of Periods
1	Business Environment	Meaning, Definition, Importance- Micro and Macro factors of environment- Internal and External environment of business- Merits and Demerits of study of business environment	10
2	Economic Environment	Meaning, Nature, Economic Factors- New economic policy and Industrial Policies and their impact of business environment. Impact of Liberalisation, Privatisation and Globalisation.on Industry	10
3	Technological Environment	Features of technology- Impact of technology- Technology and Society- Technology and Economy – Status of Technology in India.	10
4	Social, Cultural, Nature-components	Its impact on business environment. Social responsibility of Business. Approaches of Social responsibility, Responsibility towards customer, share holders, employees, government etc	10
5	Political and legal environment	Political institution – legislature, Executive, Judiciary. Constitution of India – the Preamble, fundamental right, Directive principles, Nature and extent of State Regulation – Reasons of State Intervention, Extent of Intervention, Problems of control	10
6	Global	Nature of Globalisation, Why do companies go	10

	Environment	global, How do companies go international, Benefits from MNCs and problems of brought by MNCs	
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Books Recommended

- 1 Business Environment – K.Aswathappa
- 2 Business Environment - Freancis Cherunilam, Himalaya
- 3 Management Policy and Strategic Management, R.M.Srivastava
- 4 Industrial Health and Safety Management- A.M.Sarma
- 5 Business Policy : Azar Kazmi.
- 6 Corporate Planning – L.M.Prasad

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Semester Pattern Syllabus
Class – D.B.M. Sem-I
Semester System
Name of the paper - Financial and Cost Accounting
Paper No. : 3

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objective – a) To impart basic accounting and costing knowledge.

Unit No.	Name of the topic	Details	No.of Periods
1	Financial Accounting	Introduction to accounting , Need and importance to the business. Books of Accounts – Accounting Mechanism – Books of Prime Entry including Subsidiary books – ledger – trial balance, .	10
2	Depreciation Policies	SLM WDV	5
3	Profit and Loss Account / Income statement and Balance Sheet	concept and purpose of preparation. Preparation and importance of Financial Statements for the business organisations. Simple adjustments	15
4	Cost Accounting	Meaning, Scope, Objectives and Importance of concepts, Importance of costs to the Management center, Profit Center.	5
5	CVP Analysis	Cost – Volume – Profit Analysis , a tool for short term decision making in the organisation. Break even Point	10
6	Budget	Budget , Budegetory control, Budget Manual Cash Budget (Practical)	15

Books Recommended

- 1 Khan & Jain Management and cost Accounting Tata McGrawHill Publishing
- 2 P.V. Rathnam Accountancy and Financial Management Himalaya Publishing
- 3 Maheshwari S.N Financial Accounting Costing and Management A Accounting Sultan Chand & Sons
- 4 Jain S,P & Narang K.L Cost Accounting (Latest addition) Kalyani Publisher, New Delhi.
5. Introduction to Management Accounting Horegreen & Sundlem
6. Principles of Management Accounting Manmohan & Goyal

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Semester Pattern Syllabus
Class – D.B.M. Sem-I
Semester System
Name of the paper - Business Communication
Paper No. : 4

Total Marks – 100
University Exam. 70
Internal Assessment – 30

Objective – To develop effective business communication skills among the students.

Unit No.	Name of the topic	Details	No.of Periods
1	Communication	Meaning, Process of Communication, Barriers of Communication Techniques of Effective Communication Principles of Effective Communication	5
2	Written Communication	A) Business Letters – Layout , Enquiries, Circular, Quotas, order. Acknowledgment Execution Complaints, Claims & adjustment letters. Collection Letters ,Banking Correspondence, Agency Correspondence B) Organising Meeting - Preparation of Agenda, Minutes of Meetings, Resolution Types of Reports, Components of Reports. C) Applicants Letters, Resource Interview Letters, Of Reference Letter of Appointment Conformation , promotion , Retrenchment, Reassigned	15
3	Oral Communication	A) Listening & Speaking. Extempore Speech Group discussion & Interview Techniques. B) Presentation - Presentation Techniques , Presentation of Speech. Presentation by using modern equipments. C) Non Verbal Expression - Body Languages Gestures Postures , Facial Expressions Dress Code.	15
4	International Communication	Importance of International Communication, Principal of International Communication, Principles For effective oral presentation	5

5	Use of Modern Electronic Equipment	1) Telecommunication, FAX, E. mail, Video conferencing Note – 1. Every student has to deliver one extempore and one prepared speeches, 2. Students have to Organise minimum one meetings by following the Process.	20
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Reference Books :

- 1 Basic Business Communication : Robert MaArcher.
- 2 Effective Business Communication :Murhy.
- 3 Excellence in Business Communication : Thill .
- 4 Handbook of Business Correspondance by : Frailey .
- 5 Business English & communication : Cleark .
- 6 Business communication : Pradhan & Thakur .
- 7 Business communication : Balsubramanium M.
- 8 Handbook of case writing : Culliton & James W.

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Semester Pattern Syllabus
Class – D.B.M. Sem-I
Semester System
Name of the paper - Business Research
Paper No. : 5

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objective – To teach basic techniques in business research

Unit No.	Name of the topic	Details	No.of Periods
1	Meaning Objectives and Motivation in research	Types of Research – Research Approaches – Research Process – Validity and Reliability of research	10
2	Research Design	features of Good Design – Types of Research Design – Basic Principles of Experimental Design.	10
3	Sampling Design	Steps in Sample Design – Characteristics of good Sample design , Methods of Sampling.	10
4	Methods of Data collection	Primary Data – Questionnaire and Interviews Collection of Secondary Data – Cases and Schedules	10
5	Testing of Samples	Sampling distribution , Sampling Theory – Determining size of sample, codification level	10
6	Research Report	Interpretation of data and report writing, Layout of research paper	10

Books Recommended

1. Research Methodology C.R. Kothari

2. Research Methodology Dr. V.P. Michel

3. Research Methodology Saranwala.

4. Marketing research – Beri

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Class – D.B.M. Sem-I
Semester System
Name of the paper - International Business
Paper No. : 6

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objective – To expose students to the environmental dynamics of international business and their impact on international business operations.

Unit No.	Name of the topic	Details	No.of Periods
1	International Business	Definition evaluation, nature, International Business Approaches, Problems of International Business	5
2	International Economic Environment	Business, Social, Cultural, Technological, Economic and Political Environment. International trade policies and relations – Tariffs, Subsidies, Import Quota, voluntary export restraints, administrative policies..	15
3	Modes of Entering International Business	Modes of entry - exporting, licensing, Franchising, contracts, contracts of manufacturing, Management contracts, Turnkey projects, Mergers, Acquisitions. Joint ventures.	10
4	World Trade Organization (WTO) and Trade Blocks	A) Economic Integrations – Free Trade Area, Custom Unions, Common Markets, Economic unions, GATT, GATS, EEC, ASEAN, SAARC, SAFTA., B) WTO - Introduction, Functions, Basic Principles, Introduction to URUGUAY ROUND discussions, Introduction to TRIPs & TRIMs.	15
5	Foreign Direct Investment (FDI)	Reason of FDI, foreign investment, instruments, G.D.R. A.D.R. strategies of Foreign Direct Investment, International liquidity and S.D.R., I.M.F., World Bank.	10
6	International Operations Management	Introduction, Generic strategies of the International business, Acquisition of resources, Location decisions, .	5

Reference Books

1. Frame Works – International Business – II Edition

By Roger Bennett – Financial Times management – Pitman Publishing, London.

2. International Business – Text and cases.

By P. Subba Rao, Himalaya Publishing House.

3. International Trade and Export Management.

By Francis Cherunilam, Himalaya Publishing House. (Sixth Edition 94)

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Semester Pattern Syllabus
Class – D.B.M. Sem-II
Semester System
Name of the paper - Marketing Management
Paper No. : 7

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objective – To facilitate understanding of the conceptual framework of marketing management and its application in decision making.

Unit No.	Name of the topic	Details	No.of Periods
1	Marketing Concepts	Approaches to marketing – Study approaches and functional Approaches – Marketing Process – Functions of Marketing – Core concepts of Marketing.	6
2	Consumer Behaviour	Factors affecting buying behaviour – Buyer decision process – consumer Psychology – Industrial Buyer Vs – Domestic Buyer behaviour	12
3	Market Segmentation	Bases for Market segmentation of consumer goods , industrial goods and services – Targeting and positioning Strategies	12
4	Seven Ps of Marketing	Product, Promotion, Price, Place, People, Process and Packaging Product – concept, levels, product mix decision ,Branding Promotion - Advertising , Publicity, Sales Promotion and Personal Selling Pricing – Factors Affecting Pricing decisions, Pricing Methods. Physical Distribution – Importance and role of distribution in Marketing.- introduction to various channels of distribution .	20
5	Services Marketing	Characteristics, Nature and Problems of service marketing	5
6	Objectives of International Marketing	Challenges and opportunities in International Marketing	5

Books Recommended :

1Kotler PhilipMarketing Management : Analysis planning& Control Prentice Hall, New Delhi

2BerMarketing ResearchTata McGrawHill Publishing House

3Sherlekar , NirmalPrasadPrinciples of MarketingHimalaya Publishing House

4ChanawallaAdvertising Management

5Basolla & SharmaEffective Advertising Marketing and Sales Management

Mangal Deep Publication

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Semester Pattern Syllabus
Class – D.B.M. Sem-II
Semester System

Name of the paper - Human Resource Management

Paper No. : 8

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objective – To familiarize the students with the basics of Human Resource Management.

Unit No.	Name of the topic	Details	No.of Periods
1	Human resource Management	Introduction and Evolution – Difference between Personnel Management and HRM .Role of HR Manager and structure of HR Department. Duties and responsibilities of HR Manager	10
2	HRD system	Evolution and Goals – HR Strategies and Organisational Strategies. Manpower Planning – Objectives – Estimating , Manpower requirements – Recruitment and selection process	10
3	Performance Appraisal	Job description – job Evaluation – Job Enrichment – Job Rotation	10
4	Training and Development	Training Process & Methodology – Need and objectives – Training Procedure Methods of Training – Tools and Aids – Evolution of training Programs.	10
5	Employee Policies	Current Labour Policies and Implication of VRS , Role of Changing technologies in HR.	10
6	Retirement / Separation	Kinds of Retirement – Resignation , Discharge , Dismissal, Suspension, Layoff/ Separation Scheme.	10

Books Recommended

- 1M.N. Rudra BasavrajDynamics of HRM
- 2.Human Resource ManagementGerry Dessler
- 3.Personnel ManagementC.B. Mamoria
- 4.Human Resource ManagementDr. P.C. Pardeshi.
- 5Human Resource ManagementK. Ashwathappa
- 6Human Resource Management
Mirza Saiyadin. & Arun Monappa

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Semester Pattern Syllabus
Class – D.B.M. Sem-II
Semester System
Name of the paper - Production Management
Paper No. : 9

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objective – To expose the students with the concepts and principles of Production Management.

Unit No.	Name of the topic	Details	No.of Periods
1	THE PRODUCTION FUNCTION	Nature & scope, activities, interface with other functional areas like Marketing, Purchasing, Finance, Personnel, Maintenance, R & D, concept of productivity	10
2	TYPES OF PRODUCTION SYSTEMS	Intermittent and continuous, job batch, mass and flow production systems, assembly lines balancing	10
3	PLANT LAYOUTS	Product, process, fixed position and combination layouts. Flow lines cellular layout	12
4	PRODUCTION PLANNING & CONTROL	Objectives, various functions of PP & C, loading, scheduling, dispatching Elements of scheduling, facility loading, Production control activities,	13
5	MAINTENANCE	Objectives, types of maintenance, breakdown and preventive maintenance	5
6	INVENTORY MANAGEMENT	Type of inventory management systems, Fixed Order quantity and periodic review system, selective control of inventory – ABC Analysis, VED Analysis.	10

Books Recommende

1. Production and Operation ManagementPanneerselvam .
2. Essential of production Management'Himalaya Publication HouseK. Ashwathappa
3. 'Production operations management'Himalaya Publication HouseChunawala / Patel
4. Production and Operation Management Chery.
5. .Production and Operation Management Nair.

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Semester Pattern Syllabus
Class – D.B.M. Sem-II
Semester System
Name of the paper - Financial Management
Paper No. : 10

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objective – To help students to understand the conceptual framework of financial management and its application.

Unit No.	Name of the topic	Details	No.of Periods
1	Financial Management	Meaning, Importance and Objectives of Financial Management, Finance Functions, Structure of finance department	5
2	Ratio Analysis	Analysis and interpretation of Financial Statements using the techniques of ratio analysis	15
3	Working capital management	Nature and need of working capital, determinants of working capital, cash management, receivables management and inventory management, estimation of working capital management, financing working capital	15
4	Long-term financing	sources of long term finance, Steps in raising long-term-finance.	5
5	Capital budgeting	Nature and significance, techniques of capital budgeting – Pay Back Method, Accounting rate of return, Net Present Value and profitability index – simple problems.	15
6	Dividend Policy	Determinants of dividend policy, bonus shares and stock splits. Share buyback.	5

Reference Books.

1. Financial Management by Khan and Jain.
2. Financial Management by Prasanna Chandra (5th edition)
3. Financial Management by I M Pandey.
4. Management Accounting by Khan and Jain.
5. Financial Management by Bhalla.

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Semester Pattern Syllabus
Class – D.B.M. Sem-II
Semester System
Name of the paper - Organisation Behavior
Paper No. : 11

Total Marks – 100

University Exam. 70

Internal Assessment – 30

Objectives –1. To create the understanding about Individual and group behaviour.

2. To expose students to Organisational design and climate.

Unit No.	Name of the topic	Details	No.of Periods
1	Organisational Behaviour	Definition – Importance – historical Background – fundamental concepts of OB	10
2	Perception Process	Nature and importance – Perceptual Selectivity – Perceptual Organisational – Social Perception	10
3	Personality & Attitude	Meaning of personality – Development of Personality – Nature and Dimensions of attitude – Job Satisfaction – Organisational Commitment	10
4	Group Dynamics and Teams	theories of Group formation – formal organization and informal groups and their interaction – importance of teams – Formation of Teams – Team works	10
5	Organisational Design	Four Building Blocks - Division of work, Departmentalisation, Hierarchy and Co-ordination. Various organisational Structures and their effects on human behaviour	10
6	Organisational Climate	Organisational Culture, Organisational Commitment	10

Books Recommended :

1. Stephen Robbins Organisatioal Bahabieur. Stephen Robbins , Mary Coulter Management
2. Fred Luthans Organisatioal Bahabieur
3. K ashwathappa ,himalaya pub.

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Semester Pattern Syllabus
Class – D.B.M. Sem-II
Semester System
Name of the paper - PROJECT REPORT AND VIVA
Paper No. : 12

Total Marks – 100
University Exam. 50
Internal Assessment – 50

Objective – To give the opportunity to test their theoretical knowledge in the practicals.

DBM being professional course it is essential for each student to practically apply or understand theoretical concepts what he/she learns during the course. During the DBM course student is expected to collect vital information for the project report. Student has to prepare the project report under the guidance of internal teacher. Director/Principal of the institution/college will decide the last date of submission of final copy. Student should submit two typed copies to the Institute. One copy for the institute and another copy for his personal record. Students may prepare additional copies for the organization, guide etc.

The student can prepare a project report on the basis of library work, field work etc. without going to any organisation for practical training. The student has to take the

permission of the internal guide before starting the work.

A viva-voce examination will be conducted after the final examination.

Guidelines for the project report.

Declaration from the student that the research work is not copied from any other existing

reports. Certificate of the guide.- Guide should certify that the research work is original

and completed satisfactorily under his guidance.

The Chapter scheme for the project report will be as follows-.

CHAPTER NO-I – Introduction to the study.

- 1.1 Introduction
- 1.2 Objectives and importance of the study
- 1.3 Scope and limitations of study
- 1.4 Research Methodology

CHAPTER NO.2 – Introduction to the organisation (Optional)

- 2.1 Introduction to the industry
- 2.2 Brief History of organisation
- 2.3 Subsidiaries, Associates of the company
- 2.4 Departments / Manufacturing process
- 2.5 Important statistical information
- 2.6 Future prospect
- 2.7 Organisation Structure

CHAPTER – III - THEORETICAL BACKGROUND

Basic concepts

Necessary theoretical inputs may be added to support the research work.

CHAPTER –IV – DATA ANALYSIS AND INTERPRETATION

Data should be analysed with help of various tools studied in the Subject " Application of Research Methods in Management".

CHAPTER-V FINDINGS / OBSERVATIONS

CHAPTER VI- SUGGESTIONS / CONCLUSION

Appendix

Bibliography

The above guidelines are not the prescription on writing the project report but can be used as a milestones while writing the Project Report. The guide has the every discretion to change the chapter scheme as per the requirement

Note : 1) There should be proper linkage between objectives, data analysis and interpretation, findings and suggestions.

2) Student should not use logos and name of company on the project report pages. Header and Footer shall consist of university name and institute name respectively. No other information should be included in the Header and Footer.

3) Use of colours in text matter should be avoided.

1. Structure of the courses :-

- A) Each paper of every subject for Arts, Social Sciences & Commerce Faculty shall be of 50 marks as resolved by the respective faculties and Academic Council.
- B) For Science Faculty subjects each paper shall be of 50 marks and practical for every subject shall be of 50 Marks as resolved in the faculty and Academic Council.
- C) For B. Pharmacy also the paper shall be of 50 marks for University examination. Internal marks will be given in the form of grades.
- D) For courses which were in semester pattern will have their original distribution already of marks for each paper.
- B) For the faculties of Education, Law, Engineering the course structure shall be as per the resolutions of the respective faculties and Academic Council.

2. Nature of question paper:

A) Nature of questions.

"20% Marks - objectives question" **(One mark each and multiple choice questions)**

"40% Marks - Short notes / Short answer type questions / Short Mathematical type questions/ Problems. **(2 to 5 Marks each)**

"40% Marks - Descriptive type questions / Long Mathematical type questions / Problems. **(6 to 10 Marks each)**

- B) Objective type question will be of multiple choice (MCQ) with four alternatives. This answer book will be collected in first 15 minutes for 10 marks and in first 30 minutes for 20 marks. Each objective question will carry one mark **each**.
- C) Questions on any topic may be set in any type of question. All questions should be set in such a way that there should be permutation and combination of questions on all topics from the syllabus. As far as possible it should cover entire syllabus.
- D) There will be only five questions in the question paper. All questions will be compulsory. There will be internal option **(40%)** and not overall option. **for questions 2 to 5.**
- 3. Practical Examination for B. Sc. I. will be conducted at the end of second semester.
- 4. Examination fees for semester Examination will be decided in the Board of Examinations.

The structures of all courses in all Faculties were approved and placed before the Academic Council. After considered deliberations and discussion it was decided not to convene a meeting of the Academic Council for the same matter as there is no deviation from any decision taken by Faculties and Academic Council. Nature of Question Paper approved by Hon. Vice Chancellor on behalf of the Academic Council.